



Leading cancer treatments and improving outcomes for patients:

Our Strategy





About The Christie

The Christie specialises in cancer treatment, research and education and is the largest single site cancer centre in Europe.

Treating more than 44,000 patients a year from across the UK, we became the first UK centre to be officially accredited as a comprehensive cancer centre and have our own dedicated hospital charity.

In 2016 we were rated 'Outstanding' by the Care Quality Commission and acknowledged as one of the top three hospitals nationally. Chief Inspector of Hospitals, Professor Sir Mike Richards, said: "We found the care at The Christie NHS Foundation Trust to be of exceptional quality."

The Christie employs nearly 3,000 staff, all of whom are determined to provide the best possible cancer care and patient experience. Some of the developments we have made in the last few years are outlined here. We have built a state of the art specialised haematology and teenage and young adult unit as well as creating excellent facilities at our Oak Road entrance for our ambulatory patients.

Our experts have been pioneering cancer research breakthroughs for more than 100 years and The Christie is well known for many world-firsts which have advanced cancer treatment on a global scale.

Housing the largest single site early phase clinical trials unit in the UK, we have an excellent reputation as an international leader in research and innovation, which is further strengthened by being a partner in the Manchester Cancer Research Centre (MCRC) and Health Innovation Manchester.

A core element of The Christie is education. With its own School of Oncology, the first of its kind in the UK, The Christie educates healthcare professionals from across the country, enhancing the patient experience and promoting developments in cancer care.

While continuing to focus on our specialist areas of cancer treatment, research and education, The Christie has used the findings from extensive consultation as part of the 20:20 Vision process to drive the Trust forward, and further enhance services, not just in the UK, but across the world. Following on from this process we now want to look again at the ambitions we have to continue to improve services for our patients. The 2025 Vision expands on the work we have done and describes our ambitions for the future.

Our vision continues to focus on the four themes identified through our engagement exercise for the 2020 Vision:

- 1. Leading cancer care
- 2. The Christie experience
- 3. Local and specialist care
- 4. Best outcomes

This document highlights our ambitions and plans surrounding each of these themes and has been developed through a process of consultation with our staff, board and governors. The information here will give you a clearer understanding of our direction, and what we hope to achieve over the coming years.

1. Leading cancer care

You said

The Christie is recognised as an international centre of excellence with even more potential for its clinical experts to lead cancer care and treatment for the benefit of patients.

Our pledge to you

We will continue to lead the development of cancer treatment, research and education so that by 2025, The Christie is leading the way in the UK in addressing the burden of cancer.

What we are doing now

We have become the hospital of choice in the UK for the treatment of cancer. The production and publication of disease specific outcome data alongside the CQC classification of 'outstanding' has ensured The Christie remains at the forefront of the fight against cancer. The UK's first NHS high energy proton beam therapy centre will open at The Christie in 2018.

We have developed a regional centre for brachytherapy to provide cutting edge treatments for patients with prostate and cervical cancer.

We have integrated our specialised haematology and teenage and young adult services into the £12m dedicated Palatine Treatment Centre to provide first class care.

Through the collaboration with The University of Manchester and Cancer Research UK, we have completed phase 1 of the Manchester Cancer Research Centre, alongside the successful international academic recruitment drive to keep Manchester at the forefront of cancer research globally.

We routinely publicise our outcome data through our monthly performance reports and annual quality accounts on our website.

We want to build on the success of our collaboration with The University of Manchester and Cancer Research UK and go further on the integration of research, teaching and clinical care.

We will be the first NHS high energy proton centre in the UK, developing the service, research and education so that UK patients no longer have to travel abroad for this treatment.

We will establish an international network of Christie affiliated organisations.

We will provide national leadership for specialist radiotherapy and radiotherapy research.

We will establish The Christie multi-disciplinary international fellowship programme through our School of Oncology.



2. The Christie Experience

You said

Patients and families have an attachment to The Christie as a "wonderful and special place" which makes them feel safe and understood.

Our pledge to you

We will build on the success of the patient and staff experience recognised by the CQC 'outstanding' rating. We will go further in understanding and acting upon the needs of our patients throughout and after their treatment.

What we are doing now

We have been rated as 'outstanding' by the Care Quality Commission and acknowledged as one of the top three hospitals nationally.

We have developed The Christie School of Oncology to have national impact. The School consistently receives the highest level feedback for its full range of programmes.

In partnership with Maggie's, we have developed a purpose built Maggie's Centre on The Christie site to provide holistic care for patients and carers.

We have developed a partnership with the Manchester University NHS Foundation Trust for the delivery of acute medical services that ensures our patients receive optimum care.

We will implement The Christie quality accreditation schemes (CODE & quality mark) at all Christie locations to ensure the highest standards across all Christie services.

We will develop a dedicated 'Oncology of Later Life' service to ensure we meet the needs of an ageing population.

We will deliver a new model of outpatient care in a new state of the art outpatients department.

We will build on the success of the networked care model established in Greater Manchester and explore opportunities to form partnerships with non-surgical oncology services outside of Greater Manchester.



3. Local and specialist care

You said

Patients and families are prepared to travel to The Christie for specialist services but want some services to be provided locally where this is possible.

Our pledge to you

We will further expand our networked care model and the breadth of services available in the communities to ensure fewer patients have to travel to receive the best care.

What we are doing now

The CQC found the care at The Christie to be of exceptional quality. We deliver cutting edge treatments via our network of radiotherapy centres.

We have expanded our chemotherapy service to deliver treatment through the largest chemotherapy unit in the UK, as well as via 10 other sites, our mobile chemotherapy unit and in patients' homes. We have exceeded our target of 80% of clinically appropriate patients receiving treatment within 30 minutes of their home.

In partnership with Alliance Medical we have successfully won and are implementing the National PET 1 contract. This means that we are the national educational lead for the delivery of Positron Emission Tomography (PET).

We have doubled the number of our patients that can be treated by robotic surgery to ensure the residents of Manchester have access to the latest minimally invasive surgical cancer treatments.

We will extend our network of radiotherapy centres to provide better access to specialist treatments across the region.

We will establish the Greater Manchester Prostate Cancer Centre as an international centre of expertise, integrating all aspects of prostate cancer treatment, research and education.

We will provide greater access to minimally invasive cancer treatments such as robotic surgery and interventional radiology.

We will continue building on the enhanced supportive care model for outpatients, which incorporates acute oncology support, by expanding to other sites.

We will lead on the provision of Greater Manchester PET services for cancer and work with partner organisations to enhance access across a wider population.



4. Best outcomes

You said

Patients value The Christie as a place where they get the latest cancer treatments, trials and technologies to increase their life expectancy and quality of life.

Our pledge to you

We will continue to offer the latest technology and develop new treatments for the future, making our data on outcomes of treatments available to the public.

What we are doing now

We are leading the three cancer themes in the Manchester Biomedical Research Centre.

We are building what will be the first NHS high energy proton beam therapy centre.

Through our academic investment plan, we have recruited world experts to contribute to our work on experimental cancer therapeutics, radiotherapy related research and discovery research in tumour specific themes such as lung, prostate, melanoma and pancreatic cancer.

We have expanded the range of procedures undertaken robotically and doubled the operating capacity.

We have continued to grow our research output across all therapies, from experimental therapies to the latest diagnostics and palliative care.

We have provided patients with important information about their treatment via data on effectiveness, safety and patient experience.

We will offer access to trials to all eligible patients receiving our care to ensure more patients get the best possible treatment for their cancer.

We will work with partner organisations to establish up to two multi-disciplinary Diagnostic Centres to enable earlier diagnosis of cancer across Greater Manchester.

We will work with partner organisations, led by Manchester University NHS Foundation Trust, to develop a precision diagnostic service for the rapid adoption of genomic medicine.

We will develop a 'Christie Centre for Cancer Survivorship Science' incorporating a hub of expertise for late effects management, supportive care and research.

We will further develop our clinical outcomes centre to continuously improve practice through live collection and interpretation of clinical data.



